

TABLE OF CONTENTS

- **3** / Executive Summary
- **9** / Upgraded Closets
 - Appeal
 - Demand
 - Concept
- **18** / Respondent Characteristics
- 21 / Appendix
- 23 / Contact Information

To navigate to these sections in slideshow mode, click the slide numbers or the subsection text. In edit mode, CTRL+Click



EXECUTIVE SUMMARY

STUDY OVERVIEW

KEY OBJECTIVES

- √ What is consumer demand for upgraded closets in new home construction?
- √ How much more would home buyers be willing to pay for upgraded closets?
- ✓ How do consumers value upgraded closets vs upgrades to other parts of the house that have equivalent cost?

SURVEY ADMINISTRATION & SURVEY SAMPLE

- The survey was administered online to respondents recruited via a panel.
- This analysis includes 727 respondents following data cleaning and quality control.

RESPONDENT QUALIFICATIONS

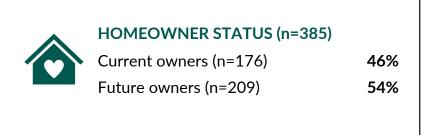
- Must be 18 years or older and reside in the United States.
- Respondent and immediate family must not work in a critical industry.
- Must be a primary/shared decision maker for household purchases.
- Must fall into one of the following categories:
 - Homebuyer who has purchased a newly built home within the past 24 months or is actively planning to purchase a newly built home within the next 24 months



KEY SEGMENTATIONS



This report includes results by New Homeowners Statistically significant differences are calculated at the 95% confidence level, denoted by superscript letters (e.g., A, B, C), and presented in call-out bubbles/tables. Corresponding letters indicate significant differences between groups.





DEMAND FOR UPGRADED CLOSETS IN **NEW HOME CONSTRUCTION**

OWNERS



Of owners find upgraded closets in new construction homes appealing. 17% find it more valuable than most upgrades.

Of current 76% owners have an upgraded closet in their home

93% an upgraded closet in their

Of future owners want closet in their future home

Of current owners 78% paid on average 13% more for a 93% newly built home with an upgraded closet

Of future owners are willing to pay 10% more on average for a home with an upgraded closet



RECOMMENDATIONS

Homeowners are generally more interested in closet upgrades. ClosetMaid may be more successful in focusing sales efforts on home builders Hanover recommends the following when communicating with builders and improving product offerings:



Highlight the appeal of closet upgrades in new home construction when talking to home builders. Also, discuss how some customers value it more than many other common home upgrades.



Emphasize demand for closet upgrades. Reference the high number of future owners that are seeking, and ready to pay more for homes that come with such upgrades.



Prioritize closet upgrades that offer more storage, hanging, and shoe space, as well as arrangement/organization flexibility.



CORPORATE

KEY FINDINGS

Homeowners

- **Upgraded closets are fairly important additions in new construction homes.** Roughly two-thirds of homeowners find upgraded closets appealing (69%), and close to a quarter (17%) value it more than most home upgrades.
- There is high demand for upgraded closets in new homes and owners are willing to pay more for the addition. Many owners who recently moved into their homes opted for an upgraded closet (76%) and three-quarters (78%) paid about 13% more on average.
- **Demand will likely increase** as nearly all future homeowners (93%) seek new homes with upgraded closets. They (93%) are willing to pay about 10% more on average, which is roughly a \$30,000 increase in home price (based on average home cost expectations of \$392,890).

Overall Homeowner

- Homeowners are like upgraded closets that have more storage space. They want more hanging (owners: 43%) and shoe storage (owners: 45%) storage, as well as general storage space (owners: 50% They also want more flexibility/customization options (owners 43%).
 - Consumers particularly like the premium wood closet (owners; 68%) for the space (56%) and for its design (66%), appearance (65%), and ease of organization (55%). Homeowners are willing to pay 11% more in mortgage for this option.

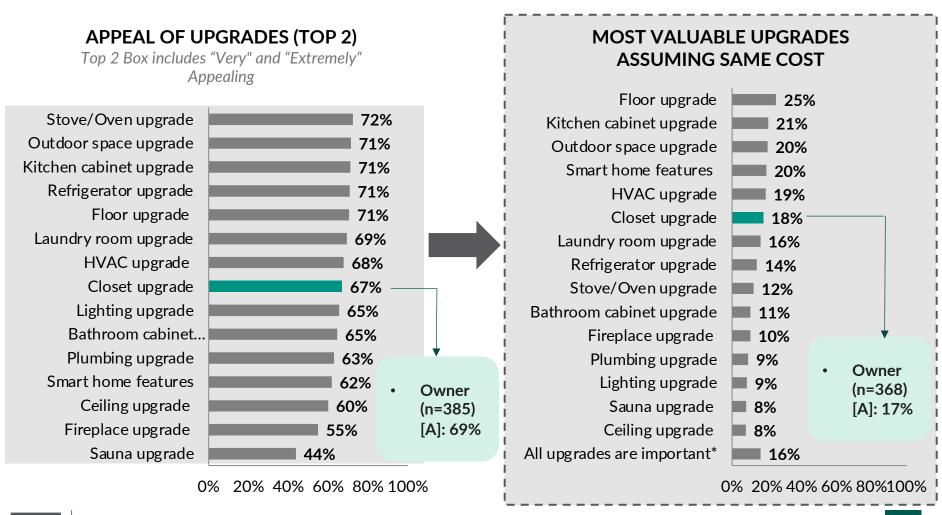


UPGRADED CLOSETS

APPEAL

TWO-THIRDS OF OWNERS FIND CLOSET UPGRADES IN NEWLY BUILT HOMES APPEALING

• Almost a quarter of owners (17%) consider closet upgrades one of the most valuable upgrades for their newly built houses.





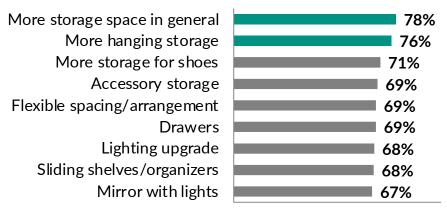
HOMEOWNERS FIND UPGRADED CLOSETS APPEALING BECAUSE THEY OFFER MORE STORAGE AND MAKE ORGANIZING EASIER

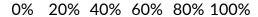
- Specifically, they find closets with more storage, hanging, and shoe space appealing. Flexible spacing and sliding shelves are also highly appealing.
- The few who do not find upgraded closets appealing say it's because other upgrades are more important to them.*



APPEAL OF THE FOLLOWING CLOSET UPGRADES (TOP 2) - OWNERS

Top 2 Box includes "Very" and "Extremely" Appealing



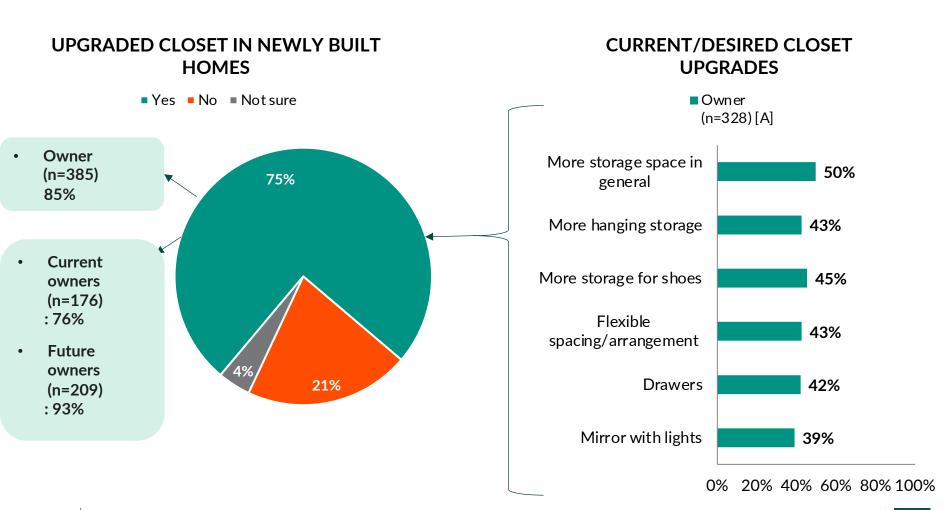




DEMAND

MOST HOMEOWNERS HAVE/WANT AN UPGRADED CLOSET IN THEIR NEWLY BUILT HOME.

 New Homeowners consumers want closets that have more storage space and flexible arrangement options





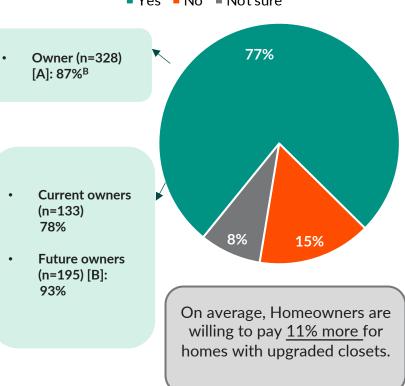
Q: Do you have/want an upgraded closet in your newly built house/apartment? (n=727)

Q: Which of the following closet upgrades do you have/want in your newly built house/apartment? Select all that apply. Displayed to those that have/want a closet upgrade. Only displaying top results. Please see data supplement for full set of results.

HOMEOWNERS ARE WILLING TO PAY MORE FOR CLOSET UPGRADES IN THEIR NEW HOME

• On average, Homeowners are willing to pay 11% more for newly built homes with upgraded closets. This represents an estimated \$39,289 increase in home cost and a \$175 increase in rent for future homeowners

PAYMENT FOR UPGRADED CLOSET IN NEWLY BUILT HOMES • Yes • No • Not sure



WILLINGNESS TO PAY

CURRENT OWNERS	FUTURE OWNERS
Average house cost: \$334,196	Average house cost: \$392,890
Median house cost: \$300,000	Median house cost: \$300,000
On average, current owners paid 13% more for upgraded closets in a newly built house.	On average, future owners are willing to pay 10% more for a house with upgraded closets. This is roughly \$39,289 more than the average cost.





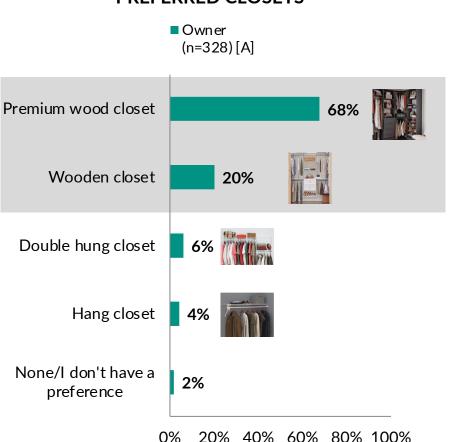
Q: Did you/Are you willing to pay more for an upgraded closet in your newly built house/apartment? (n=546) Displayed to those that have/want a closet upgrade; Q: How much more did you/are you willing to pay for your/a newly built home/house/apartment with an upgraded closet? (owners=270; renters=123). Displayed to those who are willing to pay more; Q: How much did you/do you expect to pay for your new home/apartment (n=727); *Note: outliers were removed from calculation.

CONCEPT

HOMEOWNERS PREFER THE PREMIUM WOOD CLOSET BECAUSE OF THE DESIGN AND APPEARANCE

- Around a quarter each also prefer the wooden closet for similar reasons.
- Homeowners and renters are willing to pay an 11% increase in mortgage/rent for the premium wood closet. This represents at least a \$200 increase in mortgage.

PREFERRED CLOSETS



REASONS FOR PREFERENCE*

I like the design
I like the way it looks
It has enough storage space
Ease of organization
I like the material
It has enough hanging space
Option to add DIY features
It's simple

OK FILL LILLIAGE		
Premium wood closet (n=354) [A]	Wooden closet (n=122) [B]	
66% DC	59 % DC	
65% DB	47% ^A	
56% ^B	37% ^A	
55% ^D	46% ^D	
46%	38%	
42%	36%	
31%	25%	
26 % ^D	34%	

Average Mortgage:

Current owners: \$2,618**
Future owners:

\$2.178**



Q: Which of the following closets do you prefer? Displayed to those who want/have an upgraded closet; Q: Why do you prefer the closet below?; [Not Visualized] Q: How much more are you willing to pay in mortgage/rent for the closet below? (n=495) Q: How much is/do you expect your mortgage/rent to be per month. (n=727)*Note: the least preferred closets and bottom answer options were removed from visual. Please see data supplement for full set of results. **Note: Outliers were removed from calculation.

RESPONDENT CHARACTERISTICS

RESPONDENT CHARACTERISTICS (1/2)

Age (n=/2/)	
18 to 24	
25 to 34	
35 to 44	
45 to 54	
55+	



12%

24% 32%

15%

18%

19% 17% 47% 17%

42% 58% <1% <1%

2%

4% 25%

13%

<1%

64%

1%

1%

Marital Status (n=727)
Single
Married or living as married
Separated or divorced



36%

53%



Northeast	•		
Midwest			
South			
West			



Children in Household (n=727)

Children 12 years old or younger	37% 24% 49% 2%
Children between 13-18 years old	24%
No children live with me	49%
Prefer not to say	2%



Gender (n=727)

Male	
Female	
Non-binary	
Prefer not to say	



Number of people in Household (n=727)

1 person	21%
2 or 3 people	47%
4 or more people	33%
Prefer not to say	<1%



Race/Ethnicity (n=727)

American Indian or Alaska Native
Asian
Black or African American
Hispanic
Native Hawaiian or Other Pacific Islander
White or Caucasian
White or Caucasian Prefer not to say



Education (n=727)

Widowed

Prefer not to say

Some high school	2%
High school diploma/GED	20%
Some college or post-secondary technical	
training	20%
2-year or 4-year degree	40%
Some graduate school	3%
Graduate degree	15%
Prefer not to say	<1%



RESPONDENT CHARACTERISTICS (2/2)

Employment (n=727)

p.o/o (/ _ / /	
Employed full-time	61%
Employed part-time	8%
Self-employed	6%
Unemployed	4%
Stay-at-home parent/caregiver	5%
Student	3%
Retired	10%
Unable to work	2%
Prefer not to say	1%



Industry (n=727)

Healthcare	
Education	
Information Technology	
Finance	
A food or beverage processing plant	
None of the above	



A	Annual Household Income (n=727)	
\$	50 to \$24,999	13%
\$	\$25,000 to \$49,999	21%
\$	\$50,000 to \$74,999	22%
9	\$75,000 to \$99,999	17%
9	\$100,000 to \$124,999	11%
9	\$125,000 to \$149,999	7%
9	\$150,000 to \$174,999	4%
9	\$175,000 to \$199,999	2%
9	\$200,000 or more	3%
F	Prefer not to say	1%



Decision Making for Household Purchases (n=727)

I am the primary decision maker	83%
I share the decision-making authority	17%



Current Living Situation (n=727)	_
I currently own my house	48% 31% 21%
I currently rent my apartment	31%
I currently rent my house	21%



9% 7% 4% 4% 3% 76%

Future Living Situation (n=361)

Buy a house	58%
Rent an apartment	25%
Rent a house	17%



Orbanicity (n=727)	_
Urban area	38% 49% 13%
Suburban area	49%
Rural area	13%
Prefer not to say	<1%



CORPORATE

APPENDIX

HANOVER CORE CAPABILITIES

• Supporting your entire marketing workflow.

MARKET ANALYSIS **CUSTOMER EXPERIENCE** PRODUCT LIFECYCLE **BRAND STRATEGY Concept Testing** Market Monitoring **Customer Acquisition** Brand Audit · Feature Preferences Industry News Consumer Decision Process · Awareness and Perceptions Political Regulatory Environment Lead Generation Product / Service Validation · Attitude and Usage · Conjoint Analysis · Economic Environment Purchase Insights Perceptual Mapping Social and Cultural Environment **Buyer Decisions Journey Opportunity Analysis Brand Communication** Market Trend Forecasts **Customer Segmentation** · Patent Analysis Positioning · Emerging Technologies Customer Needs · Imagery and Messaging Analysis **TURF Analysis** Cluster Analysis / Segment Market Profiling and Structure **Brand Performance** Identification **Channel Optimization** By Product, Service, or Geography · Health and Equity Segment Validation · Sales Territory Alignment Gap Analysis · Value Chain Analysis Market Sizing and Market Share Lovalty Management **SWOT Analysis** · Domestic and International Key Performance Drivers **Price Optimization** · Ongoing Tracking Opportunity mapping Win / Loss Analysis · Product / Service Demand Marketing Mix Evaluation Satisfaction and Loyalty Competitive Intelligence · Price Elasticity / Sensitivity Customer Life Cycle Management Campaign Performance **Partnership Evaluation** Post-Launch Assessment · Advertising Testing Alliances and Partnerships Product / Service Life Cycle Assessment · Merger and Acquisition Opportunity **Analysis Product / Service Line Analysis** Sales Forecasting



