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EXECUTIVE SUMMARY

STUDY OVERVIEW

KEY OBJECTIVES

- ✓ What is consumer demand for **upgraded closets in new apartment homes** construction?
- ✓ How much more would home buyers be willing to pay for upgraded closets?
- ✓ How do consumers value upgraded closets vs upgrades to other parts of the house that have equivalent cost?

SURVEY ADMINISTRATION & SURVEY SAMPLE

- The survey was administered online to respondents recruited via a panel.
- This analysis includes 727 respondents following data cleaning and quality control.

RESPONDENT QUALIFICATIONS

- Must be 18 years or older and reside in the United States.
- Respondent and immediate family must not work in a critical industry.
- Must be a primary/shared decision maker for household purchases.
- Must fall into one of the following categories:
 - Apartment Renter who is renting a newly built apartment or house or is looking to rent a newly built apartment.



KEY SEGMENTATIONS



This report includes results segmented by Apartments renters Statistically significant differences are calculated at the 95% confidence level, denoted by superscript letters (e.g., A, B, C), and presented in call-out bubbles/tables. Corresponding letters indicate significant differences between groups.



RENTER STATUS (n=342)

Current renters (n=190) 56%

Future renters (n=152) 44%



DEMAND FOR UPGRADED CLOSETS IN **NEW APARTMENT CONSTRUCTION**

RENTERS



Of renters find upgraded closets in new construction apartments appealing. 19 % find it more valuable than most upgrades.

Of current 48% renters have an upgraded closet in their apartment

84% renters want an upgraded

Of future renters want closet in their future apartment

47% paid on average 13% more in rent for a newly built apartment with an

Of current renters

upgraded closet

71% willing to pay

Of future renters are 11% more on average, for upgraded closets



RECOMMENDATIONS

ClosetMaid may be more successful in focusing sales efforts on home builders. That said, it may still be worth targeting apartment builders since renters show some interest in closet upgrades. Hanover recommends the following when communicating with apartment developers – owners and designers to improve product offerings:



Highlight the appeal of closet upgrades in new home construction when talking to home builders. Also, discuss how some customers value it more than many other common home upgrades.



Emphasize demand for closet upgrades. Reference the high number of future apartment renters that are seeking, and ready to pay more for apartments that come with such upgrades.



Prioritize closet upgrades that offer more storage, hanging, and shoe space, as well as arrangement/organization flexibility.



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KEY FINDINGS

Apartment Renters

- Upgraded closets are fairly important additions in new construction apartments. Roughly two-thirds of renters find upgraded closets appealing (65%), and close to a quarter (19%) value it more than most home upgrades.
- Like owners, renters are also interested in new apartments with upgraded closets, and they are willing to pay more for the upgrade Almost half of the renters who recently moved into their apartments opted for the unit with upgraded closets (48%), and half (47%) paid about 11% more on average.
- **Demand will likely increase** as most future renters (84%) seek new homes with upgraded closets. Three-quarters (71%) are willing to pay an average of 11% more on rent, which is roughly a \$175 increase (based on average rent expectations of \$1,588).

Overall Apartment Renters

- Apartment renters are like upgraded closets that have more storage space. They want more hanging (renters: 48%) and shoe storage (renters: 42%) storage, as well as general storage space (renters: 52%). They also want more flexibility/customization options (renters: 43%).
 - Consumers particularly like the premium wood closet (renters: 61%) for the space (56%) and for its design (66%), appearance (65%), and ease of organization (55%). Apartment renters are willing to pay 11% more in rent for this option.

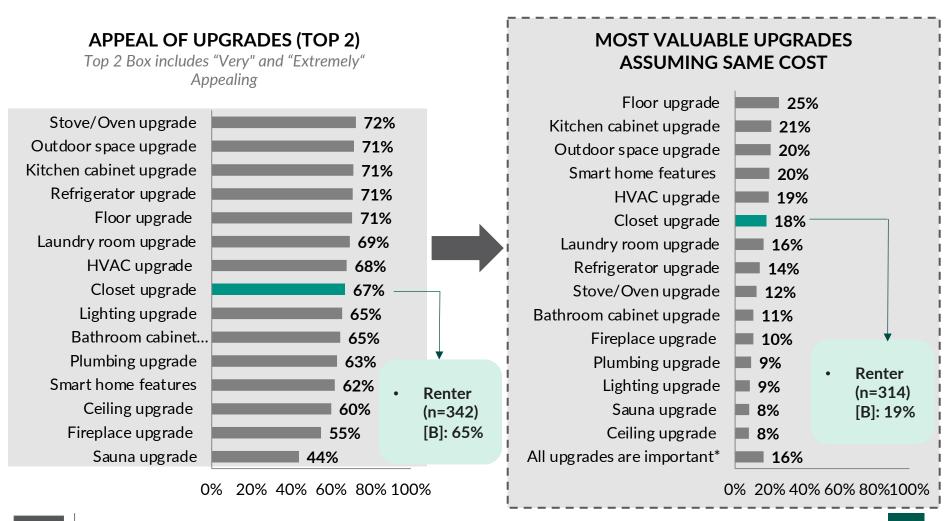


UPGRADED CLOSETS

APPEAL

TWO-THIRDS OF RENTERS FIND CLOSET UPGRADES IN NEWLY BUILT APARTMENT HOMES APPEALING

 Almost a quarter of renters (19%) consider closet upgrades one of the most valuable upgrades for their newly built apartments.





Q: Assuming all upgrades cost the same, which of the following are most valuable to you? Select up to three. (n=682) *Note: answer option shortened for brevity purposes. Please see data supplement for full answer option.

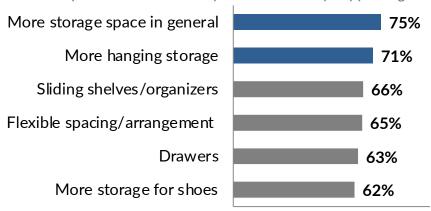
APARTMENT RENTERS FIND UPGRADED CLOSETS APPEALING BECAUSE THEY OFFER MORE STORAGE AND MAKE ORGANIZING EASIER

- Specifically, they find closets with more storage, hanging, and shoe space appealing. Flexible spacing and sliding shelves are also highly appealing.
- The few who do not find upgraded closets appealing say it's because other upgrades are more important to them.*



APPEAL OF THE FOLLOWING UPGRADES (TOP 2) - RENTERS

Top 2 Box includes "Very" and "Extremely" Appealing



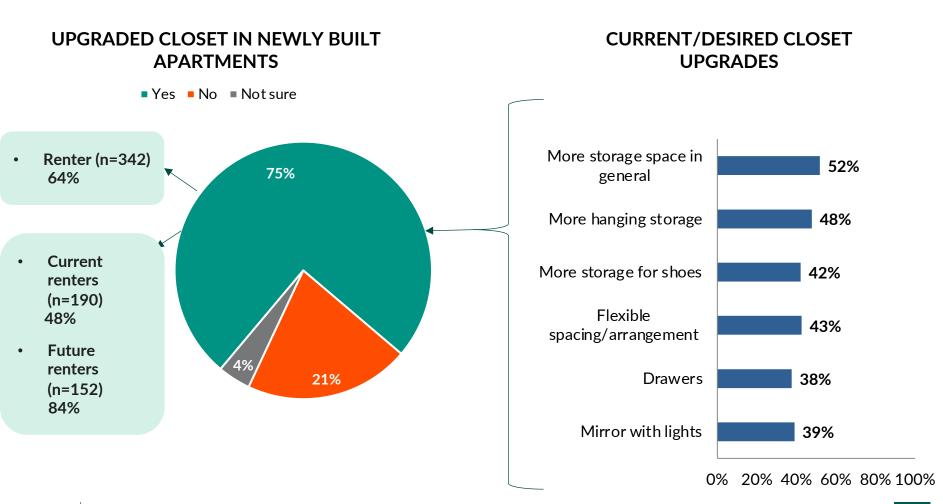
0% 20% 40% 60% 80% 100%



DEMAND

MOST APARTMENT RENTERS HAVE/WANT AN UPGRADED CLOSET IN THEIR NEWLY BUILT APARTMENTS

 Apartment consumers want closets that have more storage space and flexible arrangement options.





Q: Do you have/want an upgraded closet in your newly built house/apartment? (n=727)

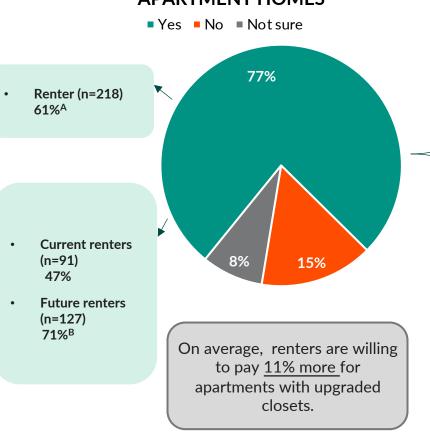
Q: Which of the following closet upgrades do you have/want in your newly built house/apartment? Select all that apply. Displayed to those that have/want a closet upgrade. Only displaying top results. Please see data supplement for full set of results.

*Note: please see data supplement for segmented results.

APARTMENT RENTERS ARE WILLING TO PAY MORE FOR CLOSET UPGRADES IN THEIR NEW APARTMENT HOME

• On average, Apartment renters pay/are willing to pay 11% more for newly built apartments with upgraded closets. This represents an estimated \$175 increase in rent for future apartment renters.

PAYMENT FOR UPGRADED CLOSET IN NEWLY BUILT APARTMENT HOMES



WILLINGNESS TO PAY

CURRENT RENTERS

Average rent: \$1,413*

Median rent: \$1,214*

On average, current renters paid 13% more for upgraded closets in a newly built apartment.

FUTURE RENTERS

Average rent: \$1,588*

Median rent: \$1,200*

On average, future renters are willing to pay 11% more for an apartment with upgraded closets. This is roughly a \$175 increase in rent.





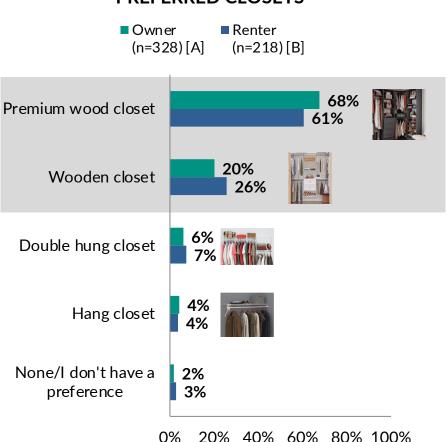
Q: Did you/Are you willing to pay more for an upgraded closet in your newly built house/apartment? (n=546) Displayed to those that have/want a closet upgrade; Q: How much more did you/are you willing to pay for your/a newly built home/house/apartment with an upgraded closet? (owners=270; renters=123). Displayed to those who are willing to pay more; Q: How much did you/do you expect to pay for your new home/apartment (n=727); *Note: outliers were removed from calculation.

CONCEPT

APARTMENT RENTERS PREFER THE PREMIUM WOOD CLOSET BECAUSE OF THE DESIGN AND APPEARANCE

- Around a quarter each also prefer the wooden closet for similar reasons.
- Homeowners and renters are willing to pay an 11% increase in mortgage/rent for the premium wood closet. This represents at least \$150 increase in rent on average.

PREFERRED CLOSETS



REASONS FOR PREFERENCE*

I like the design
I like the way it looks
It has enough storage space
Ease of organization
I like the material
It has enough hanging space
Option to add DIY features
It's simple

OK FILL LILLINGE				
Premium wood closet (n=354) [A]	Wooden closet (n=122) [B]			
66% DC	59 % DC			
65% DB	47% ^A			
56% ^B	37% ^A			
55% ^D	46% ^D			
46%	38%			
42%	36%			
31%	25%			
26% ^D	34%			

Average Rent:

Current renters: \$1.413**

Future renters:

\$1,588**



Q: Which of the following closets do you prefer? Displayed to those who want/have an upgraded closet; Q: Why do you prefer the closet below?; [Not Visualized] Q: How much more are you willing to pay in mortgage/rent for the closet below? (n=495) Q: How much is/do you expect your mortgage/rent to be per month. (n=727)*Note: the least preferred closets and bottom answer options were removed from visual. Please see data supplement for full set of results. **Note: Outliers were removed from calculation.

RESPONDENT CHARACTERISTICS

RESPONDENT	CHARACTERISTICS ((1/2)	
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KE2L	UNDENI GHAKAGIEKISIIG	3 (1/2) _		
	Age (n=727) 18 to 24 25 to 34 35 to 44 45 to 54 55+	12% 24% 32% 15% 18%	Marital Status (n=727) Single Married or living as married Separated or divorced Widowed Prefer not to say	36% 53% 9% 2% 1%
mů M	Region (n=727) Northeast Midwest South West	19% 17% 47% 17%	Children in Household (n=727) Children 12 years old or younger Children between 13-18 years old No children live with me Prefer not to say	37% 24% 49% 2%
Q	Gender (n=727) Male Female Non-binary Prefer not to say	42% 58% <1% <1%	Number of people in Household (n=727) 1 person 2 or 3 people 4 or more people Prefer not to say	21% 47% 33% <1%

2% 4%

25%

13%

<1% 64%

1%

1%



Race/Ethnicity (n=727)

American Indian or Alaska Native
Asian
Black or African American
Hispanic
Native Hawaiian or Other Pacific Islander
White or Caucasian
Prefer not to say
Other



Some high school 2% High school diploma/GED 20% Some college or post-secondary technical training 20% 2-year or 4-year degree 40% Some graduate school 3% Graduate degree 15% Prefer not to say <1%	Education (n=727)	
Some college or post-secondary technical training 20% 2-year or 4-year degree 40% Some graduate school 3% Graduate degree 15%	Some high school	2%
training 20% 2-year or 4-year degree 40% Some graduate school 3% Graduate degree 15%	High school diploma/GED	20%
2-year or 4-year degree 40% Some graduate school 3% Graduate degree 15%	Some college or post-secondary technical	
Some graduate school Graduate degree 3% 15%	training	
Graduate degree 15%	, ,	40%
Graduate degree 15% Prefer not to say <1%	Some graduate school	1
Prefer not to say <1%	Graduate degree	15%
	Prefer not to say	<1%



RESPONDENT CHARACTERISTICS (2/2)

Employment (n=727)

Employed full-time	61%
Employed part-time	8%
Self-employed	6%
Unemployed	4%
Stay-at-home parent/caregiver	5%
Student	3%
Retired	10%
Unable to work	2%
Prefer not to say	1%



Industry (n=727)

Healthcare	
Education	
Information Technology	
Finance	
A food or beverage processing plant	
None of the above	



Annual Household Income (n=727)	
\$0 to \$24,999	13%
\$25,000 to \$49,999	21%
\$50,000 to \$74,999	22%
\$75,000 to \$99,999	17%
\$100,000 to \$124,999	11%
\$125,000 to \$149,999	7%
\$150,000 to \$174,999	4%
\$175,000 to \$199,999	2%
\$200,000 or more	3%
Prefer not to say	1%



Decision Making for Household Purchases (n=727)

			 	•	
I am the primary decision maker			83% 17%		
I share the decision-making authority		17%			
		C**	 7071		



Current Living Situation (n=/2/)	_
I currently own my house	48% 31% 21%
I currently rent my apartment	31%
I currently rent my house	21%



Future Living Situation (n=361)

r dedice ziving credation (ii coz)	
Buy a house	58%
Rent an apartment	25%
Rent a house	17%



9% 7% 4% 4% 3% 76%

Orbanicity (n=727)	_
Urban area	38% 49% 13%
Suburban area	49%
Rural area	13%
Prefer not to say	<1%



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APPENDIX

HANOVER CORE CAPABILITIES

• Supporting your entire marketing workflow.

MARKET ANALYSIS **CUSTOMER EXPERIENCE** PRODUCT LIFECYCLE **BRAND STRATEGY Concept Testing** Market Monitoring **Customer Acquisition** Brand Audit · Feature Preferences Industry News Consumer Decision Process · Awareness and Perceptions Political Regulatory Environment Lead Generation Product / Service Validation · Attitude and Usage · Conjoint Analysis · Economic Environment Purchase Insights Perceptual Mapping **Buyer Decisions Journey** Social and Cultural Environment **Opportunity Analysis Brand Communication** Market Trend Forecasts **Customer Segmentation** · Patent Analysis Positioning · Emerging Technologies Customer Needs · Imagery and Messaging Analysis **TURF Analysis** Cluster Analysis / Segment Market Profiling and Structure **Brand Performance** Identification **Channel Optimization** · By Product, Service, or Geography · Health and Equity Segment Validation · Sales Territory Alignment Gap Analysis · Value Chain Analysis Market Sizing and Market Share Lovalty Management **SWOT Analysis** · Domestic and International Key Performance Drivers **Price Optimization** · Ongoing Tracking Opportunity mapping Win / Loss Analysis · Product / Service Demand Marketing Mix Evaluation Satisfaction and Loyalty Competitive Intelligence · Price Elasticity / Sensitivity Customer Life Cycle Management Campaign Performance Partnership Evaluation Post-Launch Assessment · Advertising Testing Alliances and Partnerships Product / Service Life Cycle Assessment · Merger and Acquisition Opportunity **Analysis Product / Service Line Analysis** Sales Forecasting



